

CLASSIFICATION

THIS DOCUMENT IS CLASSIFIED ~~TOP SECRET~~ BY DIRECTION  
OF THE CHIEF OF STAFF, USAF, AND DISSEMINATION WILL  
BE CONTROLLED ON A STRICT, INDIVIDUAL "NEED-TO-KNOW"  
BASIS AS OFFICIALLY ESTABLISHED FOR THE IDEALIST,  
KEDLOCK AND EARNING PROGRAMS.

**\*USAF Declassification/Release Instructions On File\***

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**TAB**

SPO OPERATION

ORGANIZATION

January 1956 by direction SAF

Present Manning - 5 ASD:

Chief  
Engineers (2)  
Production Specialist  
Secretary

RESPONSIBILITIES

Normal AFR 375-1 functions without staff participation

Total system management (Cradle-to-Grave):

Engineering/Dev. - Maint. - In-Service  
Logistics Management (Black and White)  
AFPR Functions/QC  
Fiscal Management/Common Funding  
Special Contracting Procedures/Support  
Special Security  
Data  
Configuration Management  
Reliability/Maint/V.E.

Interagency/Industrial Support

Management Concept:

Minimum personnel/maximum experience  
Maximum Direct Contact  
Mutual trust  
Minimum paper  
Authority and Responsibility Lowest possible level  
Red Line Channels

Procedures:

Program, obtain and manage SAF funds for all contracts and  
supply support  
Direct mail and communication channels  
Single point contacts  
No local Reps cleared (No plant reps)  
Use lab personnel as required (oxygen, fuels, survival)  
WSSC - WRAMA under SPO control  
Project [ ] Dragon Lady/1-13 precedence  
AFLC Project Officer  
Engines Thru ASD  
Deviations as required

## BRIEFING NOTES

### SPO OPERATION

- o Security I-3 and K-3 required.

### ORGANIZATION

- o Same for "E"
- o Dragon Lady personnel integrated to "E" & "K"
- o No management change directive for any program.

### RESPONSIBILITIES

AFR 375 Functions - Use only those staff personnel making direct contribution.

- o Timely action by known productive personnel.
- o Clear only those needed for specific actions.

### TOTAL MANAGEMENT.

- o Cradle-to-grave same for "E".
- o SAC Ops orders and comm channels same 8 years.  
(SAC people different - constant education process)
- o Based on previous directives.

### Engineering.

- o Development <sup>(2)</sup> - see list of established ASD, RTD, AFLC, JAG, DSA support areas.
- o Best specialists used. Some now in management positions.
- o Same used in production, maintenance engineering and in-service engineering areas.

Logistic Management.

- o Total - more later.

AFPR Functions - (All)

- o ACO, QC, security, industrial support, facilities, tooling, FCR's, bailment actions.
- o Acceptance ? DD 250's
- o Inspection

Fiscal Management

- o Source of money - Washington, SAF or DCS System & Logistics
- o To project, depot or WP for engines or GFAE.
- o No year originally
- o Annual release - Semi-annual obligation authority; 5 yr planning.
- o Monthly report to comp. U/SAF
- o Engines - justify, GET and Follow-up MIPR action, Phila ASO, Navy w/deviations. 6-8 mos behind - contractor reports to SPO. COVER all programs.

Fiscal Mgmt

- o Common funding, Ratio, different all contracts, based on judgement, issue rates and resource allocation, SAF approved (same fund source).

Special Contracting

- o Agreements
- o How is it done?

Requirement  
Work statement and specification  
Contractor selection  
New contractor problems  
Contract review  
AFPI's and ASPR's  
Travel and teamwork

Support

- o Cover
- o Imports
- o Banking
- o Tax support

Special Security

- o Cells
- o Few know
- o Responsibility
- o Future capability

Data

- o Handbooks and manuals - standard format
- o 7700 notes
- o Commercial practice & vendor manuals
- o Min cost
- o Limited distribution
- o Up-dated semi-annually
- o Interim changes (TOC's)
- o T.O. Info special channels.
- o Min reports - SPO only

Configuration Management

- o Base line established early
- o All changes controlled by SB BR ECP
- o S/B's advanced cys to depot thence SPO, SAC Hq and unit.
- o Ten day approval/disapproval
- o Approval SAC to unit, SPO to depot/contractor
- o Kits to depot, distributed by tail number
- o Monthly report to SPO
- o Joint ECP's & 'SB's
- o Real cost considerations
- o Change philosophy - same as all - fly safe

Reliability/Maintainability/V.E.

- o Total Rel. Later
- o Monthly letter & reports from DCM
  - o Manhours each system
  - o Scheduled & unscheduled maint.
  - o Big ten items ±
- o Letters from tech reps
  - o "B" 100,000 cycle - 328,000 cycles
  - o T 2 years
- o Autopilot, sextant, J-8 attitude ind., ARC-34, 618T-3 814B, altimeters.
- o Big 'R' suggestions
- o Complex work areas, mission, downtime & cost preclude doing everything command desires.
- o V.E. everyone charged with responsibility

Interagency/Industrial Support

- o See list - COVERS ALL, AF & Project activities.

MANAGEMENT CONCEPT

Min Personnel/Max Experience

- o Sec & Chief changed in 7 years
- o All previously proven SPO workers
- o Do much more than job description

Max Direct Contact

- o Know key people in cell
- o Travel shared w/contractors



Mutual Trust

- o Experience to date - excellent
- o No fee on many items
- o Squeeze when required
- o No frills, cars, pictures, models
- o No surprises

Minimum Paper

- o One page ECP's (why?) - no surprises
- o Five four drawers for first six years
- o Essential paper catches up.

Authority and Responsibility Lowest Possible Level.

- o AFLC, WRAMA, ASD General officer level seldom approached for assistance.
- o Open door policy of key personnel
- o J. Wilson (example)

Red Line Channels

- o AFIGO-S - U/SAF - COS - SEC DEF (JCS when reqd)

PROCEDURES

Program, Justify, Obtain and Manage SAF Funds.

- o All contracts
- o Supplies
- o Support

Direct Mail and Comm Channels

- o P.O. Box
- o Teletype (secure)

Single Point Contacts

- o SAC
- o Contractor
- o USAF, OPNS, Supply, Maint., AFLC,

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No Local Reps

- o Limit interference
- o No company knowledge

Max use best lab personnel

- o See list

WSSC-WRAMA under SPO Control

- o AFLC chiefs, supply and maintenance & Cmdr briefed
- o ~~Civ~~ special projects civilian
- o WRAMA Cmdr and Dir Supply (Civ - Cotton) since beginning
- o Not first complaint (Cotton)
- o  Dragon Lady 1-13 precedence
- o Termination account
- o Philosophy of Opns - last a/c last part
- o Real cost

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Engine Procurement and Support

- o Project - AF Mix,
- o *DEVIATION*
- o Auth: COS USAF
- o Interest timely action and security
- o Accident reporting - AFR 127-4
- o AFM 66-1
- o Industrial security rqmt

SYSTEM DESCRIPTION

AIRCRAFT

Single place, long range, high altitude, special purpose.

WING

Area - 600 Sq  
Span - 80 Ft  
Aspect Ratio - 10.67

LANDING GEAR

Bicycle Type  
Droppable Wing Pogos  
Fixed Tip Skids

INTERCHANGEABLE WING PODS

ARS

FUSELAGE LENGTH: 50 Ft

DESIGN GROSS WEIGHT: 17,750 lb.

PRESENT GROSS WEIGHT: 20,600 lb

EMPTY WEIGHT: 11,400 lb.

DESIGN MISSION EQUIP WEIGHT: 450 lb.

PRESENT MISSION EQUIP WEIGHT: 640 lb.

ENGINE - P&W J-57-P31-A - 11,200 lb thrust

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SAC AIRCRAFT OPERATIONS

MISSION

- (U) Provide upper air meteorological data in support of geophysics research through-out western hemisphere



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- (S) Maintain state of readiness and EWO capability for world-wide reconnaissance

LOCATIONS - Davis Monthan AFB

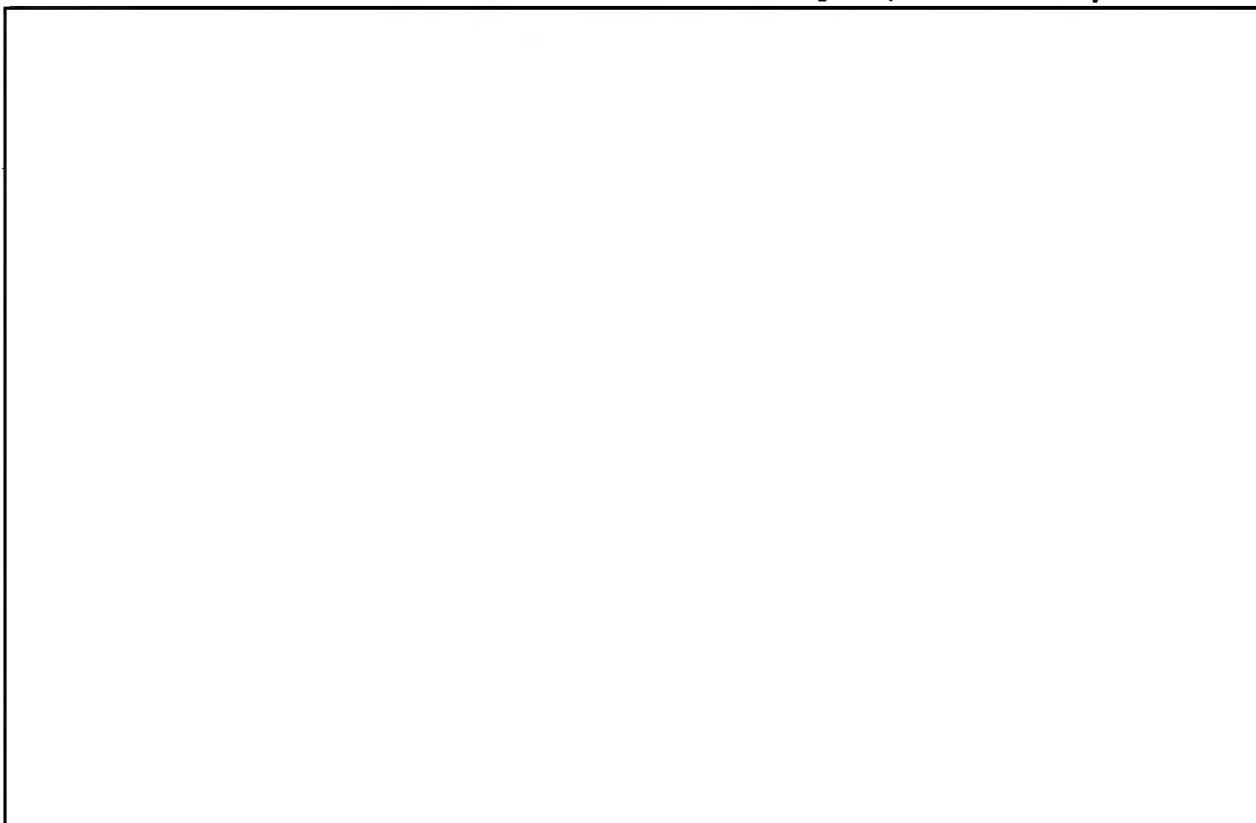
- 4 permanent detachments
- 2 roving detachments

MISSION EQUIPMENT - 13 Operational Aircraft

PHOTO - 13 A/C - 1 ea (all) 70MM x 1000' total flight line coverage

- A-1 Config. - 3 ea. 6" 9 $\frac{1}{2}$ " x 390' (650 x 3830 NM)
  - 1 ea. 24" 9 $\frac{1}{2}$ " x 1800' (8.6 x 2260 NM) or (36 x 753 NM)
- A-2 Config. - 3 ea. 24" 9 $\frac{1}{2}$ " x 1800' (36 x 2260NM)
- B Config. - 1 ea. 36" 2 rolls 9 $\frac{1}{2}$ " x 6000' (750 x 2875 NM)
- H Config. - 1 ea. 66" 5" x 2000' 600 target ( 1 MI x 8 MI)

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AFSC AIRCRAFT OPERATIONS

MISSION

High altitude research platform (U)

LOCATIONS

Edwards AFB - 3 detachments

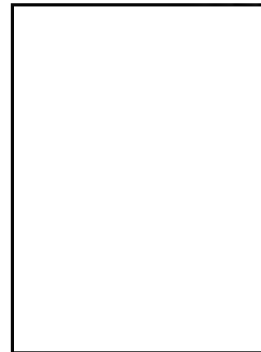
MISSION EQUIPMENT

4 aircraft (2 U-2As and 2 U-2Ds)

- (1) AFRCRC equip for geophysics and weather research
- (2) ASD equip for infrared measurements
- (3) General R&D support to other government agencies
- (4) National HICAT investigation

PROGRAM DATA - AIRCRAFT

THIRTY-FIVE (35) AIRCRAFT LESS GF&E AND ENGINES  
INSTALLATION EQUIPMENT AND INITIAL SPARES  
FY 58/59/60 program support  
FY 61  
FY 62  
FY 63  
FY 64  
FY 65



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(Sect 4)

Fiscal year support requirements includes support for research projects, aircraft and equipment modification, tech rep services, crash repairs and complete supply support less GF&E

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CONTRACTS

SPO CURRENTLY CONTROLLING 29 ACTIVE CONTRACTS

LOCKHEED  
BAIRD-ATOMIC  
PERKIN-ELMER  
HYCON

STAT

FIREWEL  
EASTMAN KODAK  
PRATT AND WHITNEY  
DAVID CLARK

STAT

STAT

SPO CURRENTLY SUPPORTING 256 CONTRACTS

CURRENT LOGISTIC STATUS

IRAN

- STAT
- First 1000 hour IRAN (Jan 60 - Jun 61)
    - Input - 1 Aircraft every 2 weeks
    - Flowtime - 6 weeks
      - Modernize communication and navigation
      - Delete obsolete installations for weight savings
      - 
      - Modification for reliability and ease of maintenance
  - Second 1000 hour IRAN (Jun 61 - Jul 63)
    - Input - 1 aircraft every 4 weeks
    - Flowtime - 8 weeks
      - Structural inspection for corrosion and fatigue
      - Fuel tank inspection for fungus
      - Electrical system modernization
      - Improved long range communications
      - Aerial refueling system
  - Third 1000 hour IRAN (Jul 63 - Mar 65)
    - Input - 1 aircraft every 4 weeks
    - Flowtime - 10 weeks
      - Rewire nose, wing and AFT section
      - Structural check for annealing and replace as required
      - New Auto-Pilot
      - New compass system
      - New cockpit
      - Canopy ejection
      - Update sextant

CURRENT LOGISTIC STATUS

MAINTENANCE

Field and Unit maintenance performed by SAC  
Supported by contractor tech reps

Depot maintenance by contractor

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SUPPLY

WSSC organized for:  
Inventory control  
Quick reaction

Supported by Log Air  
AOC/NORS-G rate 2/10 of 1% for 64  
Cannibalization rate - ZERO

(4)

MAINTENANCE

MAIXIMUM BASE CAPABILITY TO EFFECT COMPONENT REPAIR

DIRECT TO CONTRACTOR FOR OVERHAUL

ROUTINE TURN AROUND PRACTICED:

On tracker approximately every 2 years

On "B" approximately every 200,000 cycles

On wheels every 10 tire changes

AVERAGE 24.6 MANHOURS OF MAINTENANCE REQUIRED PER FLYING HOUR

FLEET FLIGHT HOURS - 1000 per month

ACCIDENT HISTORY

	<u>FATAL</u>	<u>NON-FATAL</u>	<u>A/C LOST</u>
SAC	10	5	12
AFSC	1	0	1

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FLIGHT TIME

Rate - 1000 hours per month  
Total - 106,000 hours December 1964  
Time at Altitude - 80%

121,122 on 28 July 66

FUTURE PLANS

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1.
2. Continue low rate ANFE and AOCF.
3. Maintain EWO and "Open Sky" capability.
4. Continue to support SAC RTS and intelligence community, i.e., community buying of intelligence gathering devices.
5. Continued support of geophysics  programs and prepare to cover other research needs.
6. Continue to manage special project procurements through community buying.
7. Maintain configuration discipline.
8. Limit change to -
  - a. flight safety.
  - b. increased mission capability.
  - c. significant maintenance manhours and dollar savings.
9. Provide liaison and technical support for future programs.
10. Maintain responsive posture for total intelligence mission.
11. Provide source economic discipline.
12.

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PROBLEMS

1. BOMBER VERSUS RECONNAISSANCE OPERATIONAL PHILOSOPHY
2. INVENTORY DEPLETION/INCREASED COSTS
3. PERSONNEL TURNOVER/ATTRITION
4. PERSONNEL REWARDS
5.

STAT

**TAB**



ASD R&D AND PRODUCTION SUPPORT AREAS  
(Including Data)

AERO MED - HUMAN FACTORS

Personnel Parachutes ✓  
Parachute Rigging  
Parachute Hardware - Releases - Autotimers  
Furnished R&D Models of Paratimers  
Qual Testing Paratimers after Mod  
Speed Sensor Design  
Cartridge Actuated Devices (CAD) Qual Advise  
Ejection System Test Review  
Full Pressure Suit  
Oxygen System  
Bends - Devitrigenation  
Oxygen System Freezing Tests  
Medical Doctor Furnished for Accident Investigations  
Arrange Physiological Training for both Military & Contractors  
(altitude indoctrination)  
Pressure Suit Q Limitations and Test Reports  
Pressure Suit Temp Limitations  
A/P 22 S-2 Full Pressure Suit (AF Std) Advise and Reports  
Partial Pressure Suits and Helmets  
Monitor Nuclear Flash Protection Program  
Survival Kit  
Survival Kit Components  
Oxygen System Hardware  
Seat Kit Testing for Qual  
Obtained Walk Around Sleeping Bay on loan.  
Ejection System Advise and Reports  
Frankfort Arsenal Liaison - Seat Analysis Accident  
Early U-2 Ejection System Design Approval

MATERIALS

High Temp Hyd Oils (Furn 200 gal) ✓  
Specifications  
Testing  
Reports  
High Temp Grease and Lubricants  
Test Reports  
Development Reports  
Oxygen System Lubricants  
Oxygen System Sealants  
Oxygen System Materials  
Teflon  
Kal F  
High Temp Sealant Materials  
High Temp Bearings  
Corrosion Resistant Bearing Steel  
High Temp Wire  
Egilloy Wire Rope

MATERIALS (Cont'd)

HT-1 Nylon  
High Temp Fiber Applications  
Fabroid Materials  
Induction Brazing  
Titanium Alloy Extrusions  
Fissuring in Stainless Steels  
Primary Working of Refractory Metals  
Fuels  
Elastomers  
Tires and Brakes  
Insulation  
Manufacturing Methods  
Hot Sizing  
Forging  
Oils  
Hydraulic Oils = High Temp  
Metal Fabrication Reports  
Dow Corning #7 - O<sub>2</sub> Sys Lub  
High Temp Bearings and Greases Reports  
High Temp Lub Reports  
High Temp Electrical Eg Reports  
High Temp Fiber Application Reports  
High Temp Wire Reports  
Fabroid Materials  
Induction Brazing  
Furnace Brazing  
Titanium Alloy Reports  
Materials and Mfg Methods  
Fuels, Lubricants and Hydraulic Fluids  
Elastomers - Tires, Seals, Sealants, Insulation

COMMUNICATION AND NAVIGATION

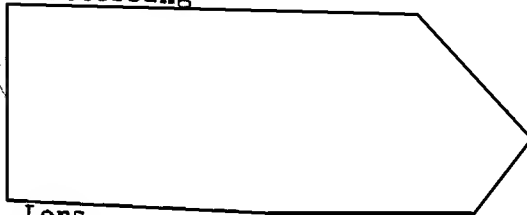
Radar  
ASN-7  
Data Link  
ARR-61 Dwgs and Rpts  
Star Trackers  
Inertial Nav  
Gyros - 2 ea loan for test  
APN-96 Wind Computer (Wea Pkg)  
APN-42 Radar Altimeter  
ARC-50 Flight Testing  
ARC-50 Reports  
Antenna Patterns  
Range  
Detectability  
KWM-1  
618T  
AIC-10  
ARN-31  
ARN-41  
AIC-18

COMMUNICATION AND NAVIGATION (Cont'd)

ASN-24  
Sextant Problems  
618T-1 Furn 1 ea R&D equip still in use  
618T Reports, Specs, TO's, etc.  
ARC-51

RECON

Photo  
Image Motion Compensation  
Vibration  
Stabilization  
Processing



Lens  
Mapping and Charting  
Weather Pkg Components  
Weather Pkg Design  
Viewfinders  
Controls  
Antennas  
Recce-Strike

FLIGHT CONTROL

Accident Investigation  
Control Analysis  
Structure  
Control Hardware  
Instruments-Verticals (obtained on load for mockup)  
Cockpit Lighting  
Mach Switch 1 ea furn  
Repair of Flight Recorder  
Flight Recorder Chart Paper  
Flight Instruments and Air Data Computer

AIRCRAFT

Structure  
High Temp Structural Design Reports  
High Temp Strain Gauges  
Aerodynamics  
Flight Test Instrumentation  
3 ea Electronic Strip Chart Recorders  
4 ea Switch Units, Junction Box, etc  
1 ea Circular Seals Indicator  
VGH Recorder  
Simulators

PROPULSION

Consultant  
Fuel Selection  
Fuel Specification  
Fuel Qual  
Oil Selection  
Oil Specification  
Oil Qual Testing  
Engine Problems  
Seal Problems  
Fuel Control  
AGE  
Starters  
Accessories  
Engine

OTHER SPO'S

In-Flight Refueling Receptacles (from B-52 and B-58 spares)  
X-15 Static Port Location Study Report  
MA-1 Pitot Static Probe (from F-104 production line)  
Flight Test Reports - B-58, F-100, F-106  
Maintenance Handbooks - B-58, F-106  
B-58 Envir. Vib Qual Tests  
TO's on C-119J  
X-15 Interim flight test pitot boom and head borrowed from NASA  
thru X-15 SPO  
Interface with RS-70 (Correlation and data)  
Flight Simulators

PROCUREMENT AND GENERAL SUPPORT

AFLC JAG Office - Patent Applications, MCJP  
AFLC Maintenance (CTS Policy) MCMBC  
AFLC Maintenance (Handbook Policy)  
AFLC Supply (Special Projects)  
ASTIA WPAFB Regional Office (Documents)  
WPAFB Data Supply - Mil Specs, Bulletins, Forms, Standards, Drawings,  
Regulations, Manuals, T.O.'s  
Numerous ASD Engineers - Technical Reports, Materials, etc.  
ASD Engine Buyer - J-57 and J-75  
ASD GFAE Buyers and Project Engineers  
ASD GFAE Requirements and Distribution  
ASD Directorate of Production (Facilities Repts Br)- Reverse Bailment Agreements  
ASD Directorate of Procurement - Contract Numbers Chair Packs  
ASD Industrial Resources Division - Material Priorities - Property Administration  
Defense Electronic Supply Center (Gentile) - Electronic Equipment and Data  
Various Contractor Representatives - General Information and Data  
ASD Dep Com/Test and Support (Test Equipment)  
ASD Engineering Contacts for Technical Reports, Materials, Equipment, etc.  
    (1) Non-Metallic Materials Lab - Oil  
    (2) Directorate of Advanced Systems Planning - Weather Packages  
    (3) Flight Dynamics Lab - Weather Package Component Repair & Flt Recorder  
        Chart Paper  
    (4) Directorate of Materiel Mgt & Integration - Flight Operating Instructions  
    (5) Non-Mettallic Materials Lab - Reports on Grease Lubricants  
    (6) Non-Metallic Materials Lab - Reports on Lubricants  
    (7) Manufacturing Technology Lab - Rpts on Titanium Alloy Extrusions and  
        Rpts on Causes of Fissuring in Stainless Steels  
    (8) Metals and Ceramics Lab - Rpts on Primary Working of Refractory Metals  
    (9) Manufacturing Technology Lab - Rpts on Androforming on Material Properties  
    (10) Non-Metallic Materials Lab - Rpts on Hi Temp Resistant Sealant Materials  
    (11) Flight Dynamics Lab - Reports on Hi Temp Bearings  
    (12) Metals and Ceramics Lab - Rpts on Develop. of Corrosion Resist. Bearing Steel  
    (13) Reconnaissance Lab - Rpts on Optical Glass  
    (14) Physics Lab - Rpts on Thermophysical Properties of Solid Materials  
    (15) Aerospace Medical Research Lab - Rpts on Bends etc at Altitude  
    (16) Applications Lab - Rpts on Air Wpns Materials Application Hdbk on Metals  
        and Alloys  
    (17) Metals and Ceramics Lab - Rpts on Plating Steel with Aluminum  
    (18) Biomedical Lab - Rpts on Bends and Denitrogenation at Altitude  
    (19) Physics Lab - Rpts on Properties of Thin Fins - Magnetic Films  
    (20) Directorate of Operational Support - Rpt on Elgiloy Wire Rope  
    (21) Directorate of Operational Support - Rpts on Ejection Seat Components  
    (22) Flight Accessories Lab - Rpts on Hi Temp Wire

TAB

R&D SUPPORT PROJECT

Human Factors - Aero Med  
High Altitude Parachute Deployment



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**TAB**



CONTRACTS

SPO CURRENTLY CONTROLLING 29 ACTIVE CONTRACTS

LOCKHEED

BAIRD-ATOMIC

PERKIN ELMER

HYCON



FIREWEL

EASTMAN KODAK

DAVID CLARK



PRATT & WHITNEY



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SPO CURRENTLY SUPPORTING 256 CONTRACTS

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**TAB**

LOGISTICS

Specialized Weapon Support Center established [redacted] in support of training [redacted]

Project - [redacted] - June 1955  
SAC - "Dragon Lady" - June 1956

SAC WSSC moved to Warner Robins June 1957 concurrent with 4080th move to Laughlin AFB, Texas.

The two WSSC combined January 1961 at Warner Robins assuming total logistic responsibility with the exception of contracting.

Non-standard procedures utilized:

Drawings and Publications are not IAW MIL Spec.  
Materials & equipment are not formally catalogued or stock listed.  
Contractual maintenance is utilized.  
Secure type operations maintained.  
Depot cleared personnel restricted to commander, one staff officer and participating personnel  
Chain of command is from USAF, AFSC, WSSC

There are 13,800 peculiar non-standard items and 19,000 common stock listed items utilized in support of the Weapon System and related equipment.

Current programed support capability provides for:

Project-Home Station and 2 detachments  
SAC -Home Station and 5 detachments (exceeded by 1)  
AFSC -Home Station and 1 detachment

Present operations and locations being supported:

Project:

Home Station - Edwards - Project [redacted] plus many stages  
Detachment H - Project [redacted]

SAC:

Home Station - Davis Monthan - Project "Dragon Lady"  
Detachments - [redacted]

AFSC:

Home Station - Edwards, Project [redacted]  
Detachment - Patrick AFB, Project [redacted]

Photo Processing Centers:

Suitland  
Detachment H  
Viet Nam  
544th Aerospace RTW, Offutt AFB.  
Barksdale AFB  
Westover AFB  
March AFB

FTD

STATISTICS	<u>61</u>	<u>62</u>	<u>63</u>	<u>64</u>	65
Flying Hours	14000	14200	15100	12300	
Items Issued	53200	52698	53083	54412	
9 $\frac{1}{2}$ " Film (10 <sup>6</sup> ft)	2.3	3.8	7.3	7.9	
Tons Processed (excluding engines)	1398	1258	1624	1713	

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6 1965

HEADQUARTERS  
4080TH STRATEGIC WING (SAC)  
UNITED STATES AIR FORCE  
DAVIS-MONTHAN AIR FORCE BASE, ARIZONA

15 January 1965

Lt Colonel Wayne Freas  
Wright-Patterson AFB, Ohio

Dear Wayne,

Colonel Des Portes just phoned stating you have to justify once again our extremely efficient Dragon Lady logistical support organization.

While the attached chart is being drawn, though I would write this note to extend our offer for anyother information you might need.

Mr. Pittman and Mr. Packard spent yesterday with us securing information and being briefed by TSgt Ridley and myself. Believe they learned a lot, also believe they have much more to learn. Perhaps they should return. We will assist them at anytime.

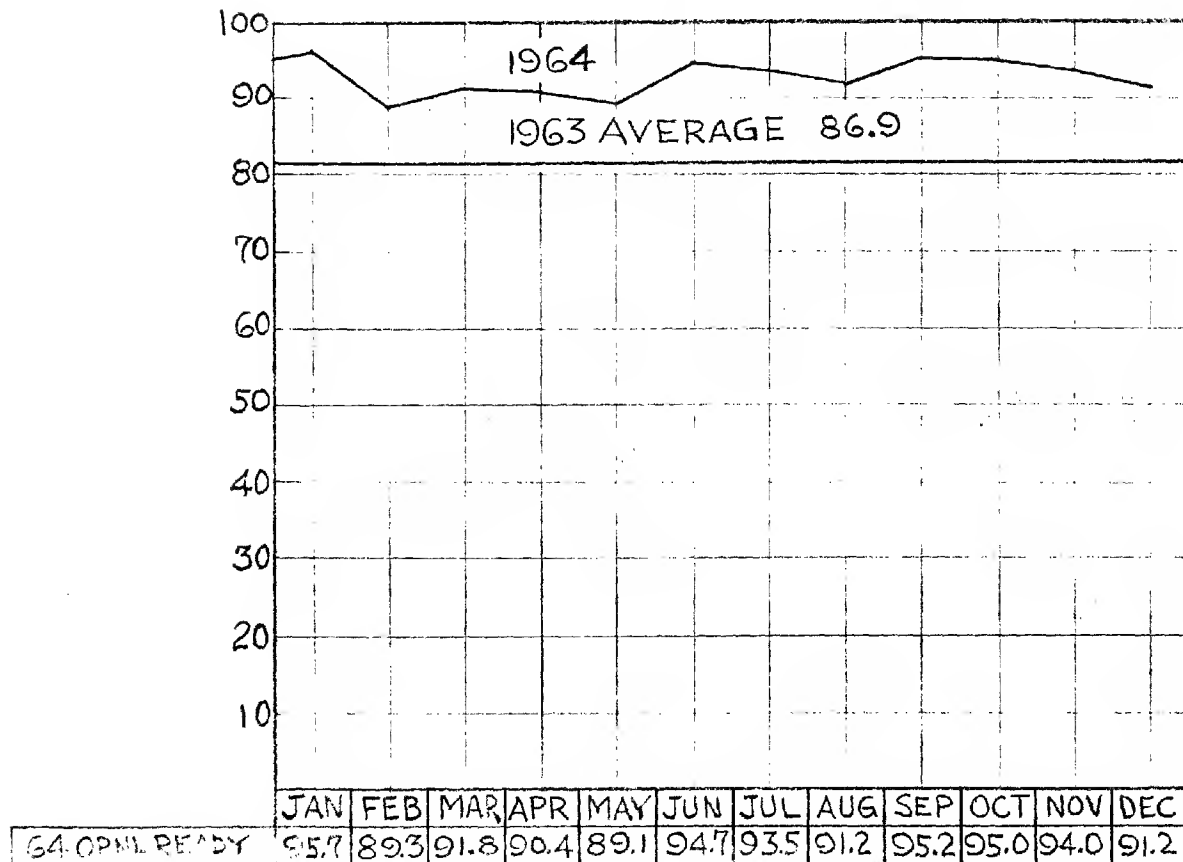
Sincerely,



F. M. SHIPLEY  
Lt Colonel, USAF

**TAB**

## U-2 AIRCRAFT RELIABILITY



**TAB**

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